Syrian Arab Republic **Ministry of Higher Education Syrian Virtual University**



| الجمهورية العربية السورية |
|----------------------------|
| وزارة التعليم العاليي |
| الجامعة الافتراضية السورية |

Course Description: Organization Theory

1- Basic Information:

| Course Name | Organization Theory |
|--|---------------------|
| Course ID | BMN503 |
| Contact Hours (Registered Sessions) | 24 |
| Contact Hours (Synchronized Sessions) | 18 |
| Mid Term Exam | - |
| Exam | 75 min |
| Registered Sessions Work Load | 48 |
| Synchronized Session Work Load | 18 |
| Credit Hours | 5 |
| Course Level | 5 |

2- Pre-Requisites: None

| Course | ID |
|----------------------------|--------|
| Fundamentals of Management | BMN401 |

3- Course General Objectives:

The course focuses on the organization as a social system with specific objectives that it seeks to achieve through individuals and groups through specific mechanisms based on the organizational structure which determines the methods of working, communication and decision making. The objective of this course is to clarify the concept of the organization, how to measure its effectiveness, to identify the types of organizational structure and its dimensions and the impact of each of the determinants (environment the organization, technology used in the organization, strategies of the organization, size of the organization, people managing the organization) on these dimensions, and what are the coordination mechanisms used between the core parts of the organization

4- Intended Learning Outcomes (ILO):

| Code | Intended Learning Outcomes |
|------|--|
| ILO1 | Introduce student with the concept of the organization, its components, the main |
| ILOI | approaches to its study and its life cycle. |

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| ILO2 | The student understands the reasons for studying the organization theory. |
|------|---|
| ILO3 | Students are introduced to the concept of organization effectiveness and how to |
| ILOS | measure it. |
| | |

- **ILO4** Students are introduced to the concepts of organization design, organizational structure design and its dimensions.
- ILO5 The student understands and explains the difference between the perspectives interpreting the organization's design.
- The student understands and explains the difference between the models interpreting the organizational structure design.
- ILO7 Students learn about the types of organizational structures and determine the appropriate conditions for their use.
- The student understands the different types of coordination mechanisms used between the core parts of the organization
- The student recognizes the impact of each of the determinants (environment, technology, strategies of the organization, size of the organization, people managing the organization) on the dimensions of the organizational structure.
- 5- **Course Syllabus** (24 hours of total Recorded Sessions, 18 hours of total synchronized sessions)
 - RS: Recorded Sessions; SS: Synchronized Sessions;

| ILO | Course Syllabus | RS | SS | Type | Additional Notes |
|-----|--|----|-------|---------------|------------------|
| | | | | ☐ Exercises | |
| ILO | Chaprter1- Introduction in | | 4 | ☐ Assignments | |
| 1, | Chaprter1 - Introduction in Organization theory | 2 | 1. | □ Seminars | |
| ILO | Organization theory | | 5 | ☐ Projects | |
| 2 | | | | □ Practices | |
| | | | | \Box Others | |
| | | | | □ Exercises | |
| | Chaprter2 - Organizational | | 1 | ☐ Assignments | |
| ILO | effectiveness | 2 | 1. | ☐ Seminars | |
| 3 | Circuiveness | | 5 | □ Projects | |
| | | | | □ Practices | |
| | | | | □ Others | |
| ILO | Chaprter3- Organization design | | | ☐ Exercises | |
| | Chaprter4- Organizational | 4 | 3 | ☐ Assignments | |
| 4, | Structure design | 4 | 4 3 | ☐ Seminars | |
| ILO | | | | □ Projects | |

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| 5, ILO | | | | Practices Others | |
|-----------|---|----|------|--|--|
| ILO 7 | Chaprter5- Types of Organizational Structure | 4 | 3 | Exercises Assignments Seminars Projects Practices Others | |
| ILO 8 | Chaprter6- Coordination mechanisms between the core parts of the organization | 2 | 1. 5 | Exercises Assignments Seminars Projects Practices Others | |
| ILO 9 | Chaprter7- Strategies of the organization Chaprter8- Environment of the organization Chaprter9- Technology used in the organization Chaprter10- Size of the organization Chaprter10- People managing the organization | 10 | 7. 5 | Exercises Assignments Seminars Projects Practices Others | |

6- Assessment Criteria (Related to ILOs)

| ISC | Interactive Synchronized Collaboration | | Ex | Exams | | Rpt | Reports |
|------|--|--|----|-------------|----|-----|---------|
| PF2F | F Presentations and Face-to-Face Assessments | | PW | Practice Wo | rk | | |

| ILO | | | | Asse | ssment | Type | |
|------|--|------------------|-----|------|--------|------|-----|
| Code | ILO | Intended Results | ISC | PW | Ex | PF2F | Rpt |
| ILO1 | Introduce student with the concept of the organization, its components, the main approaches to its study and its life cycle. | content of the | X | | X | | |

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| ILO2 | The student understands the reasons for studying the organization theory. | questions and deductive ones. | X | X | |
|------|---|--|---|---|---|
| ILO3 | Students are introduced to the concept of organization effectiveness and how to measure it. | | X | X | |
| ILO4 | Students are introduced to the concepts of organization design, organizational structure design and its dimensions. | Through a case study, the student studies the organizational | X | X | X |
| ILO5 | The student understands and explains the difference between the perspectives interpreting the organization's design. | structure dimensions in an organization and its design, then | X | X | X |
| ILO6 | The student understands and explains the difference between the models interpreting the organizational structure design. | connects it with the ideas presented in the content of the course. | X | X | X |
| ILO7 | Students learn about the types of organizational structures and determine the appropriate conditions for their use. | Through discussion with the tutor, the student analyses through case study how much each type of organizational structure is suitable to be used within a given context. | X | X | X |
| ILO8 | The student understands the different types of coordination mechanisms used between the core parts of the organization | Remember the content of the chapter through answering direct questions and deductive ones. | X | X | X |
| ILO9 | The student recognizes the impact of each of the determinants (environment, technology, strategies of the organization, size of the organization, people managing the organization) on the dimensions of the organizational | Student connects, through some cases study, between the organizational structure determinants of an organization and its | X | X | X |

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| structure. | organizational | |
|------------|-----------------------|--|
| | structure | |
| | dimensions, and | |
| | suggests certain | |
| | modifications for | |
| | the organizational | |
| | structure | |
| | dimensions with | |
| | justification for his | |
| | previous | |
| | suggestions. | |

7- Practice Tools:

| Tool Name | Description |
|-----------|-------------|
| | |

8- Main References

- 1- القريوتي، محمد قاسم، (2008)، نظرية المنظمة والتنظيم، دار وائل للنشر، الطبعة الثالثة، عمان، الأردن.
- 2- نعمة عباس الخفاجي، طاهر محمد الغلبي، (2018)، نظرية المنظمة : مدخل التصميم، مجموعة اليازوري العلمية للنشر و التوزيع، الأردن.
 - 3- الشماع، خليل محمد حسن و حمود، خضير كاظم (2007)، نظرية المنظمة، دار المسيرة، الأردن.
 - 1- Lægaard, J. (2006). *Organizational Theory*. Mille Bindslev & Ventus Publishing ApS & bookboon.com.
 - 2- Pugh, D. and Hickson, D.J. (2007). Writers on Organizations (6th edition), Sage Publications
 - 3- Hatch, M.J. & Cunliffe, A.L. (2013). Organization Theory Modern, symbolic and postmodern perspectives (3rd edition), Oxford University Press.
 - 4- ROJOT, Jacques, (2003), Theories des Organizations, Editions Eska, Paris, France Mary, Jo Hatch, (1997), Theories des Organizations, DeBoeck Universites, Paris.

9- Additional References

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